

Moto Holdings Limited Supplementary Report

The following information is provided as supplementary information to the Report and Financial Statements of Moto Holdings Limited for the 52 week period to 24 December 2008 to cover the additional disclosures recommended by the Walker Guidelines

Directors background, role and whether members of private equity firm

Gordon Parsons

Gordon is a Senior Managing Director within Macquarie Capital Funds, which acts as the asset manager for Moto on behalf of shareholders.

Gordon joined Macquarie in September 2007. He was previously the Managing Director of Npower Business, which supplies electricity and gas to one in five companies in the UK and has turnover of £3.5 billion, and more than 1500 employees. He was also a member of the Executive Team of RWE Npower Retail, Britain's largest electricity supplier.

Prior to Npower, Gordon's career has been in the energy industry, previously working for TXU Europe, Powergen (now E.On) and East Midlands Electricity. His background is primarily in commodity trading and risk management, but he has also operated in Sales Director and Marketing Directors roles for TXU and RWE Npower respectively.

Gordon heads Macquarie Capital Funds' Consumer Infrastructure Group in Europe, with responsibilities for portfolio companies operating in transport and transport services. He is a member of the Chartered Institute of Management Accountants.

Gordon Parsons replaced Andrew Cowley on the Board of Moto Holdings Limited on 23 March 2009. Andrew Cowley is a Senior Managing Director of Macquarie Capital Funds.

Dyson Bogg

Dyson is a Managing Director within Macquarie Capital Funds, which acts as the asset manager for Moto on behalf of shareholders.

Dyson joined Macquarie in 2002 after completing his MBA at Kellogg. Prior to undertaking his MBA, Dyson worked for five years in the oil & gas exploration industry in Australia, North America and South East Asia, most recently managing operations and marketing for Baker Oil Tools in South East Asia.

Dyson is a Managing Director within Macquarie Capital Funds' European Consumer Infrastructure Group with extensive experience managing a range of portfolio investments in industries including in health care, leisure, oil and gas and financial services. He is currently involved in portfolio companies operating in transport and transport services.

Objectives and strategy

Moto aims to provide exceptional service and an unrivalled customer experience to all of its visitors by providing a diverse range of top quality brands and offerings on each of its sites. Moto is committed to continued investment across its network of sites, further strengthening what is already the strongest brand portfolio on the motorway network in order to continue to

exceed the expectations of its customers. Moto is committed to achieving its goals profitably and sustainably.

Over the next year, Moto expects to roll out additional Costa Coffee and Krispy Kreme outlets across its estate. Additionally, Moto intends to further invest in improving its own brand catering offer (EDC). Moto is also planning to roll out several automated truck wash facilities to provide a new service for heavy goods vehicle (HGV) drivers across the motorway network in addition to adding a new revenue stream for the business.

KPIs

The KPIs reported on in the accounts include numbers and comparatives for turnover, cash flow, EBITDA, operating result, creditor days and headcount. In addition the number of transactions across sites is monitored.

KPI	52 weeks ended 24 December 2008	51 weeks and 4 days ended 26 December 2007
Turnover	£842.9m	£797.8m
Cash flow from operating activities	£64.8m	£46.5m
EBITDA	£52.6m	£44.0
Loss on ordinary activities before taxation	£75.7m	£50.0m
Creditor days	32 days	32 days
Headcount (average number of persons employed)	4,404	4,537
Number of transactions (excluding fuel and forecourt purchases)	43.0m	43.6m

Management believe these are the most important KPIs for the business allowing them to accurately monitor the growth of the business.

Social and community issues

The Moto in the Community Trust is the charitable arm of Moto Hospitality. Full details of the Trust are given on the Moto website.

The Trust aims to make a difference to the local communities that Moto sites are a part of. Since 2000, Moto People have been fundraising for various national and local charities, and also engaging in the support of local community projects. These projects range from sponsoring children's sporting activities to helping with the upkeep of community buildings.

The Moto in the Community Trust is a grant making trust which spends time listening to feedback from Moto People about the communities they live in, and looking at opportunities for the Trust to provide support that will make a real impact on community life

Environmental policy

Moto is committed to being an environmentally responsible company and aims to manage its activities in order to minimise its impact on the environment. A detailed list of environmental initiatives being taken by the company is detailed on the website. Key areas with specific policies are energy, water and waste management.