

MOTO VENTURES LIMITED

QUARTERLY REPORT

JUNE 2011

UNAUDITED CONSOLIDATED PROFIT AND LOSS ACCOUNT

	13 weeks ended 29 June 2011 £'000s	13 weeks Ended 30 June 2010 £'000s	26 weeks Ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Non-fuel turnover	77,351	77,329	136,832	138,023
Fuel turnover.....	147,630	140,815	285,961	271,211
Turnover	224,981	218,144	422,793	409,234
Change in stocks of non-fuel goods	63	(399)	(430)	(65)
Change in stocks of fuel.....	(513)	(1,026)	446	(575)
Change in stocks of finished goods ..	(450)	(1,425)	16	(640)
Staff costs.....	(15,222)	(16,013)	(29,622)	(31,178)
Depreciation and amortization.....	(7,811)	(7,992)	(15,689)	(15,955)
Non-fuel operating costs	(46,975)	(46,754)	(85,150)	(88,145)
Cost of fuel purchased	(140,964)	(133,039)	(274,876)	(258,075)
Other operating costs	(187,939)	(179,793)	(360,026)	(346,220)
Profit on ordinary activities before interest being operating profit	13,559	12,921	17,472	15,241
Interest receivable and similar income	34	6	40	16
Interest payable on bank loans	(12,195)	(9,405)	(36,539)	(18,631)
Interest payable to group undertakings	31	(8,244)	(6,275)	(16,666)
Loss on ordinary activities before taxation	1,429	(4,722)	(25,302)	(20,040)
Tax on loss on ordinary activities	-	-	-	-
Loss on ordinary activities after taxation being retained loss for the financial period	1,429	(4,722)	(25,302)	(20,040)
 Note: EBITDA	 21,370	 20,913	 33,161	 31,196
 Fuel margin	 6,153	 6,750	 11,530	 12,560

UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEET

	As of 29 June 2011 £'000s	As of 30 June 2010 £'000s
Tangible fixed assets	529,030	555,042
Total assets	659,446	670,763
Total liabilities	(602,051)	(796,767)

UNAUDITED CONDENSED CONSOLIDATED CASH FLOW STATEMENT

	13 weeks ended 29 June 2011 £'000s	13 weeks Ended 30 June 2010 £'000s	26 weeks Ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Net cash inflow from operating activities	26,321	30,103	40,424	36,285
Cash outflow from servicing bank loans	(5,137)	(8,875)	(34,463)	(24,906)
Cash outflow from servicing group loans	(1)	(8,312)	(2)	(8,313)
Net cash outflow from returns on investments and servicing of finance	(8,393)	(17,208)	(60,775)	(33,260)
Net cash outflow for capital expenditure and financial investment	(9,703)	(4,247)	(4,160)	(10,280)
Net cash inflow from financing	-	-	32,773	-
Increase/(decrease) in net cash	8,225	8,644	8,262	(7,259)

OPERATING AND FINANCIAL REVIEW

The following discussion contains trend information and forward-looking statements. Actual results could differ materially from those discussed in these forward-looking statements. Any forward-looking statements are only made as at the date of this report and we undertake no obligation to publicly update or publicly revise any forward-looking statement, whether as a result of new information, future events or otherwise.

Results of Operations

Results of operations for the 26 weeks ended 29 June 2011 compared to the 26 weeks ended 30 June 2010

The following table sets forth our main operating results for the first half of Fiscal Year 2011 compared to the first half of Fiscal Year 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s	Variance £'000s	Variance %
Non-fuel Turnover	136,832	138,023	(1,191)	(0.9)%
Fuel Turnover	285,961	271,211	14,750	5.4%
Turnover	422,793	409,234	13,559	3.3%
Change in stocks of non-fuel goods	(430)	(65)	(365)	(561.5)%
Change in stocks of fuel	446	(575)	1,021	177.6%
Change in stocks of finished goods	16	(640)	656	102.5%
Staff costs	(29,622)	(31,178)	1,556	5.0%
Depreciation and amortization	(15,689)	(15,955)	266	1.7%
Non-fuel operating costs	(85,150)	(88,145)	2,995	3.4%
Cost of fuel purchased	(274,876)	(258,075)	(16,801)	(6.5)%
Other operating costs	(360,026)	(346,220)	(13,806)	(4.0)%
Profit on ordinary activities before interest being operating profit	17,472	15,241	2,231	14.6%
Interest receivable and similar income	40	16	24	150.0%
Interest payable on bank loans	(36,539)	(18,631)	(17,908)	96.1%
Interest payable to group undertakings	(6,275)	(16,666)	10,391	62.3%
Loss on ordinary activities before taxation	(25,302)	(20,040)	(5,262)	(26.3)%
Tax on loss on ordinary activities	-	-	-	-
Loss on ordinary activities after taxation being retained loss for the financial period	(25,302)	(20,040)	(5,262)	(26.3)%
Note: EBITDA	33,161	31,196	1,965	6.3%

Turnover. Turnover increased by £13.6 million, or 3.3%, from £409.2 million in the first half of 2010 to £422.8 million in the first half of 2011. The change was primarily attributable to increased fuel turnover of £14.8 million as a result of rising fuel prices during the period. Fuel volumes were down 1.5%, with a decline in full margin leisure sales which were affected by the increase in the oil price partially offset by a growth in commercial volumes. The increase in fuel turnover was partially offset by a £1.2 million decrease in non-fuel turnover primarily due to (1) £1.5 million lower like-for-like forecourt shop sales as a result of lower full margin volumes, (2) £0.6 million lower like-for-like amenity building sales, (3) £0.3 million of lower sales due to the transfer of our site at Leicester to Eurogarages, offset by (5) £1.2 million higher sales at Cherwell Valley following the fire in April 2010 (since then the site has operated from a temporary amenity facility, with the new permanent building now complete and opened at the beginning of July 2011).

The following table shows the breakdown of our non-fuel turnover for the first half of 2011 and the first half of 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s	Change
Catering	51,048	49,787	1,261
Convenience Food	35,132	34,844	288
CTN	24,046	24,814	(768)
Amusement	5,886	5,822	64
Other	4,917	5,189	(272)
Amenity Building	121,029	120,456	573
Forecourt.....	15,803	17,567	(1,764)
Total non-fuel turnover	136,832	138,023	(1,191)

The following table shows the like-for-like sales growth in 2011:

	13 weeks ended 30 March 2011	13 weeks Ended 30 June 2011	26 weeks Ended 30 June 2011
Amenity Building	0.2%	(0.8)%	(0.4)%
Forecourt.....	(9.5)%	(8.3)%	(8.9)%
LFL non-fuel turnover	(1.2)%	(1.7)%	(1.5)%

The following table shows the like-for-like transaction decline in 2011:

	13 weeks ended 30 March 2011	13 weeks Ended 30 June 2011	26 weeks Ended 30 June 2011
Amenity Building	(1.5)%	(2.8)%	(2.2)%
Forecourt.....	(10.3)%	(10.2)%	(10.3)%
Total transactions	(4.4)%	(4.9)%	(4.7)%

The following table shows the average spend growth in 2011:

	13 weeks ended 30 March 2011	13 weeks Ended 30 June 2011	26 weeks Ended 30 June 2011
Amenity Building	1.8%	1.9%	1.9%
Forecourt.....	0.9%	2.1%	1.5%
Total spend	3.3%	3.4%	3.3%

Change in stocks of finished goods. Change in stocks of finished goods was £0.0 million in the first half of 2011 and was £(0.6) million in the first half of 2010. The increase in the value of fuel stocks was due to the increase in fuel cost price which was offset by a reduction in non fuel stocks.

Staff costs. Staff costs decreased by £1.6 million, or 5.0%, from £31.2 million in the first half of 2010 to £29.6 million in the first half of 2011. £0.8m of this is a reduction in the bonus accrual, which reflects the full year estimated saving on bonuses. The remaining £0.8m decrease reflects an increased management focus on cost control in 2011 in response to the lower like for like revenue growth rate across the amenity building revenue lines, resulting in the ratio of staff costs (excluding bonus) to non-fuel turnover reducing from 21.5% in the first half of 2010 to 21.2% in 2011.

Depreciation and amortization. Depreciation and amortization decreased by £0.3 million, or 1.7%, from £16.0 million in the first half of 2010 to £15.7 million in the first half of 2011. Depreciation is recorded on a straight line basis with no significant change in the net book value of our assets between the two periods. Additionally, amortization charges were unchanged from 2010 to 2011.

Other operating costs. Other operating costs increased by £13.8 million, or 3.9%, from £346.2 million in the first half of 2010 to £360.0 million in the first half of 2011. The increase was primarily attributable to cost of fuel purchased, which increased by £16.8 million. This increase was partially offset by a £3.0 million reduction in non-fuel operating costs primarily attributable to a £2.1 million decrease related to the cost of non-fuel merchandise (42.0% of non-fuel turnover, compared to 43.5% in 2010, including the change in stocks of non-fuel goods). This improvement was largely due to improved control and high margin catering sales becoming an increasing proportion of the mix.

Sustainable cost savings were also achieved on rates, distribution, cleaning, travel and administration. However, the savings on rates and distribution will largely go like for like on the prior year in half two of 2011. The following represents a breakdown of our non-fuel operating costs for the first half of 2011 and the first half of 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s	Change
Cost of non-fuel merchandise	57,965	60,088	(2,123)
Property taxes	8,461	8,955	(494)
Utilities	5,295	5,095	200
Franchise fees	2,868	2,576	292
Maintenance.....	1,911	2,006	(95)
Distribution	794	1,230	(436)
Cleaning, travel and admin	4,105	4,553	(448)
Rent expense	2,868	2,827	41
Central income.....	(1,244)	(1,205)	(39)
Corporate and other	2,127	2,020	107
Total non-fuel operating costs.....	85,150	88,145	(2,995)

Central income includes £0.7 million for Business Interruption insurance receipts at Cherwell Valley and £0.6 million prior VAT refunds (2010: £1.2 million Cherwell BI claim).

Operating profit. Operating profit increased by £2.2 million, or 14.6%, from £15.2 million in the first half of 2010 to £17.5 million in the first half of 2011. The increase was primarily attributable to the decrease in the non-fuel operating costs and the decrease in staff costs.

Interest receivable and similar income. Interest receivable and similar income increased by £0.02 million, or 150.0%, from £0.02 million in the first half of 2010 to £0.04 million in the first half of 2011 primarily related to overall interest income earned on cash balances during the period.

Interest payable on bank loans. Interest payable on bank loans increased by £17.9 million, or 96.1%, from £18.6 million in the first half of 2010 to £36.5 million in the first half of 2011. The increase was primarily attributable to a one-off refinancing cost of £15.4m in relation to the cash settlement cost of reducing the notional amount of interest rate hedges to the value of the new £400 million senior debt facilities.

Interest payable to group undertakings. Interest payable to group undertakings decreased by £10.4 million, or 62.3%, from £16.7 million in the first half of 2010 to £6.3 million in the first half of 2011. The decrease was primarily attributable to the Moto Ventures Limited loan from Moto Holdings Limited being converted to equity at the end of February 2011.

Tax on loss on ordinary activities. Tax on loss on ordinary activities was nil in both periods.

Retained loss for the financial period. For the reasons set forth above, retained loss for the period increased by 26.3%, from £20.0 million in the first half of 2010 to £25.3 million in the first half of 2011.

Liquidity and Capital Resources

Net cash inflow from operating activities

The following table summarizes the principal components of our net cash inflow from operating activities for the first half of Fiscal Year 2011 compared to the first half of Fiscal Year 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Operating profit	17,472	15,241
Depreciation charge.....	13,385	13,651
Loss on disposal of tangible fixed assets.....	1	-
Goodwill amortization.....	2,304	2,304
(Increase)/decrease in stocks.....	(16)	640
Decrease in debtors.....	8,417	5,306
Decrease in creditors.....	(1,139)	(857)
Net cash inflow from operating activities	40,424	36,285

The principal factors affecting our net cash inflows from operating activities in the periods presented are the changes in our operating profit and the decrease in debtors.

26 weeks ended 29 June 2011 compared to the 26 weeks ended 30 June 2010

Cash inflow from operating activities increased by £4.1 million, or 11.4%, from £36.3 million in the first half of 2010 to £40.4 million in the first half of 2011. This is primarily attributable to an increase in operating profit of £2.2 million from £15.2 million in the first half of 2010 to £17.5 million in the first half of 2011 and an increase in cash flow from working capital of £7.3 million during the period. This is primarily related to a £8.4 million decrease in debtors due to (1) the receipt of £2.6 million insurance monies relating to the Business Interruption claim at Cherwell Valley, and (2) £4.1 million decrease in the credit card debtor. This is partially offset by a £1.1 million decrease in creditors due to (1) £5.5 million lower payroll taxes accrual due to taxes withheld on the discretionary bonus paid to management in December 2010 being paid in the period, offset by (2) a £3.3 million higher trade creditor balance.

Net cash outflow from returns on investments and servicing of finance

The following table summarizes the principal components of our net cash outflow from returns on investments and servicing of our financing arrangements for the first half of Fiscal Year 2011 compared to the first half of Fiscal Year 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Interest received.....	58	16
Interest paid on bank loans.....	(34,463)	(24,906)
Bank interest and similar.....	(49)	(57)
Intercompany interest paid.....	(2)	(8,313)
Issue costs of new bank loans.....	(26,319)	-
Net cash outflow from returns on investments and servicing of finance	(60,775)	(33,260)

Interest received. Interest received increased from £0.01 million in the first half of 2010 to £0.06 million in the first half of 2011, which reflects the similar cash levels and the low level of interest rates in each period.

Interest paid on bank loans. Interest paid on bank loans increased from £25.0 million in the first half of 2010 to £34.5 million in the first half of 2011. This was primarily attributable to a £15.4m cost of reducing the notional amount of interest rate hedge to align the total hedge value with the new £400 million senior debt facility.

Bank interest and similar. Bank interest and similar charges decreased slightly from £0.06 million in the first half of 2010 to £0.05 million in the first half of 2011. This represents the banking costs of the group.

Intercompany interest paid. The intercompany interest reflects payments made during the period to Moto Holdings Limited and Moto International Holdings Limited under intercompany loan agreements. Such payments amounted to £0.002 million in the first half of 2011, and represents the administrative costs of the holding companies. In the first half of 2010 an interest payment of £8.3 million was made, to fund a dividend paid by Moto International Holdings Limited.

Issue costs of new bank loans. The £26.3 million issue costs of new bank loans in the first half of 2011 represents costs incurred related to the Refinancing.

Net cash inflow from financing

The following table summarizes the principal components of our net cash inflow from financing activities for the first half of Fiscal Year 2011 compared to the first half of Fiscal Year 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Cash received on issuance of shares	25,485	-
Repayment of Senior Loan Facility	(521,533)	-
Repayment of Junior Loan Facility	(41,500)	-
Drawdown of New Senior Debt	400,000	-
Issuance of Second Lien Notes	170,321	-
Net cash inflow from financing	32,773	-

Capital expenditure

The following table shows our capital expenditures for the first half of Fiscal Year 2011 compared to the first half of Fiscal Year 2010:

	26 weeks ended 29 June 2011 £'000s	26 weeks Ended 30 June 2010 £'000s
Capital Expenditure by Category:		
Maintenance spend	(2,204)	(2,223)
Expansion spend	(4,000)	(8,057)
Cherwell Valley Rebuild	(8,071)	-
Capital Expenditure	(14,275)	(10,280)
Proceeds from sale of tangible fixed assets	10,115	-
Cash outflow for capital expenditure	(4,160)	(10,280)

For the first half of 2011, our capital expenditure amounted to £14.3 million, which consisted of £2.2 million for maintenance spending, £4.0 million for expansion including the roll-out of external units, vending machines and utilities saving projects and £8.1m on the rebuild of Cherwell Valley. This is offset by £10.1 million of insurance proceeds for the rebuilding of the Cherwell Valley amenity building.

For the first half of 2010, our capital expenditure amounted to £10.3 million, which primarily consisted of £2.2 million for maintenance spending, and £8.1 million for expansion including the roll-out of additional *Costa* outlets and other catering projects, fuel upgrades, and utilities usage savings.

Net debt

The following table shows our net debt position as at 29 June 2011 compared to 30 June 2010:

	29 June 2011 £'000s	30 June 2010 £'000s
Cash in hand and at bank	34,313	14,527
Debt due within one year	-	(743,248)
Debt due after one year	<u>(545,529)</u>	<u>-</u>
Net debt	<u>(511,216)</u>	<u>(728,721)</u>

For 29 June 2011, the debt due after one year includes £400.0 million of senior debt and £170.6 million of corporate bonds, less £25.1 million of capitalised debt costs.

For 30 June 2010, debt due within one year comprises £182.1 million of amounts due to the parent undertaking, junior debt of £41.5 million and senior debt of £521.5 million, less capitalised debt costs of £1.9 million.